



Comisiwn **Seilwaith**  
Cenedlaethol **Cymru**  
National **Infrastructure**  
Commission **Wales**

Ein cyf/Our ref: NICW/2605/DC/NICW

Adam Price MS  
Minister for Enterprise, Connectivity & Energy

22 May 2026

Dear Adam,

**Re: NICW's support of Plaid objectives**

I would like to offer you a warm welcome as Minister for Enterprise, Connectivity & Energy. Delivering the ambitions set out in the Plaid Cymru manifesto and 100 Day Plan will require a strong evidence base and clear strategic direction. NICW's work on energy, flooding and climate engagement is well placed to support this

Your portfolio sits at the heart of the infrastructure challenge facing Wales. NICW's recent work is directly aligned to these challenges. Our 2023 report, Preparing Wales for a Renewable Energy 2050, set out a detailed suite of recommendations that complement a National Energy Strategy, particularly in areas such as planning reform, grid coordination and long-term investment frameworks. These recommendations anticipate the commitments set out in the manifesto and the underpinning evidence base remains current and available to your officials.

Our Wales Infrastructure Assessment 2026, published in March, provides the first long-term, cross-sectoral baseline assessment of infrastructure needs across energy, digital connectivity, transport, water and the circular economy. The energy and digital sectors are of particular relevance to your portfolio. The Assessment's cross-cutting analysis identifies the planning, consenting and long-term funding constraints that will need to be addressed if Wales is to deliver on its energy independence ambitions at pace.

Additionally, our work on infrastructure delivery offers insight into the systemic barriers and enablers, such as political leadership and resource constraints, two key determinants of a project's success or failure. We are happy to provide you and your officials with targeted advice across infrastructure assessment and delivery.

We would welcome the opportunity to provide an early briefing to you and your officials, focused on immediate delivery choices and how NICW can support rapid progress and economic development. I am also aware that

you may have wider thoughts on how different ALBs interact to deliver this. We are keen to support a coherent approach that fits into your wider ambitions for infrastructure and the environment.

In February I told the CCEI Committee that I intended to step down in the summer. Given the importance of rapid delivery and the need to avoid any delay caused by a change in personnel, I propose that the Deputy Chair, Jenifer Baxter, takes the lead on these discussions with you.

Two Commissioner positions are currently vacant, with the role of Chair shortly becoming available. Maintaining a full complement of Commissioners will be important if NICW is to provide the level of support that the new government's ambitious programme deserves. We would therefore welcome early agreement to begin the recruitment process.

Yn gywir,

**Dr David Clubb**  
Cadeirydd/Chair



Cadeirydd   Chair Dirprwy Gadeirydd   Deputy Chair Comisiynwyr   Commissioners	Dr David Clubb Dr Jenifer Baxter Helen Armstrong, Aleena Khan, Dr Eurgain Powell, Nick Tune	Swyddfa Rhaglen NICW Programme Office <a href="mailto:nationalinfrastructurecommissionforwales@gov.wales">nationalinfrastructurecommissionforwales@gov.wales</a> 0300 025 5040
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